



Steam Turbines, 2023 Report

The "Report"

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From the Editors

To our subscribers:

Since 1993, McCoy has measured the breadth, depth, and competitive elements of the power generation markets we serve. Our scope includes a clear mandate to judge market share.

Quarterly market performance updates provide transparency and insight, but the appropriate interval with which to assess OEM efficacy is annual.

All our best,
Bob McCoy
Dave Hetherington

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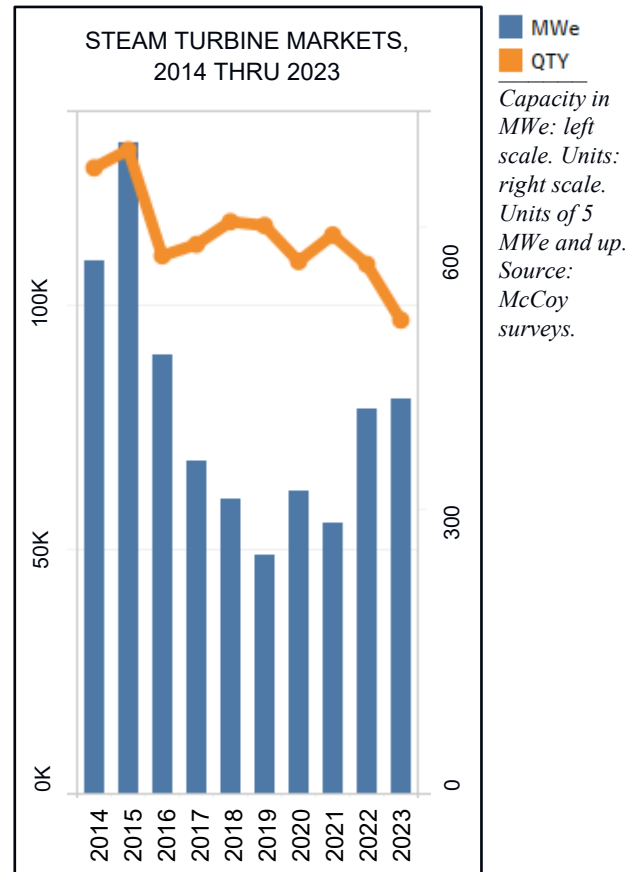
- Summary
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- ST Order Data, 1980 thru 2023 (the “Data”): Please see accompanying spreadsheet

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Summary

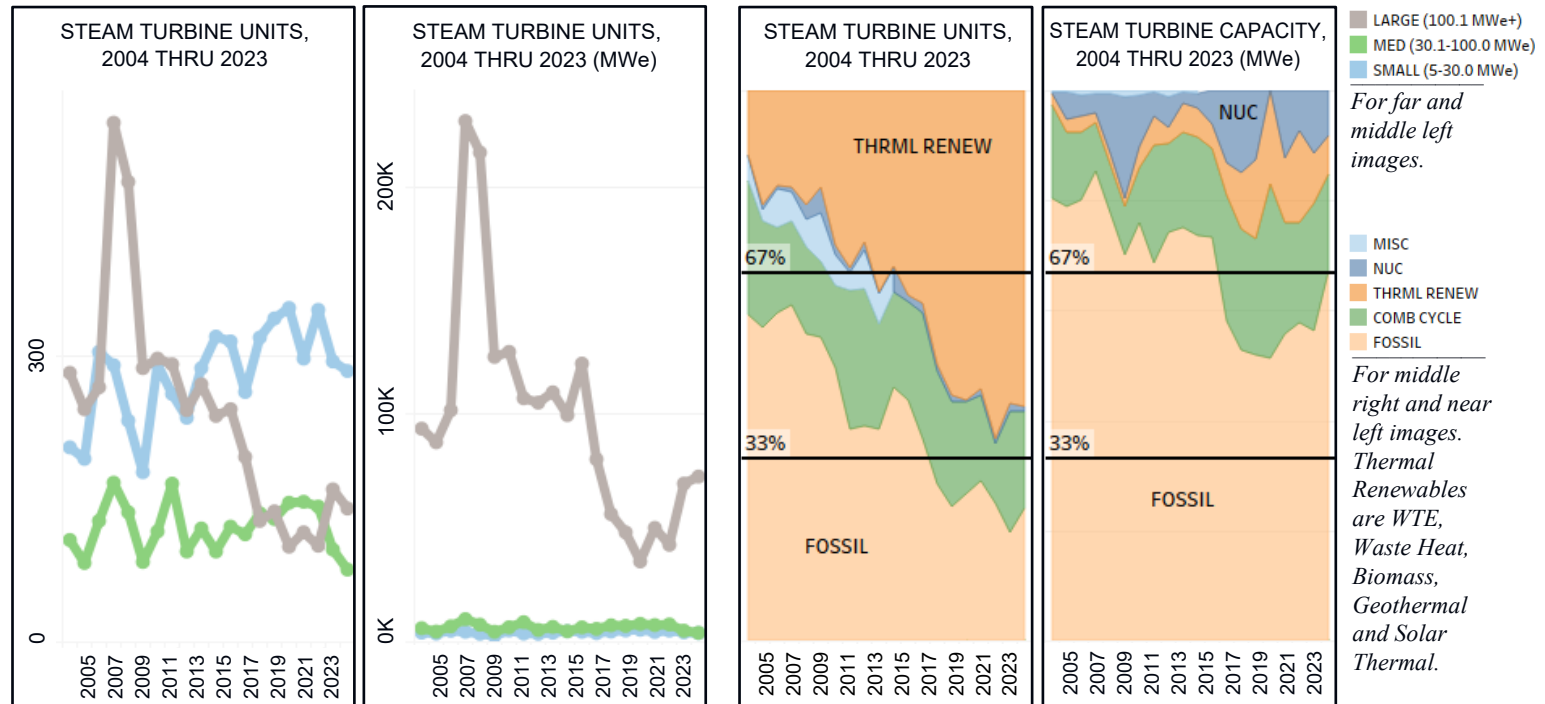
The steam turbine (ST) markets for units of at least 5.0 MWe unit capacity amounted to 80.6 GWe and 501 units during 2023 (image right), 2% higher and 11% lower on-year respectively.

On the pages that follow, we present broad observations on the ST markets and detailed observations on each of the three unit-size segments: 5.0-30.0 MWe (Small), 30.1-100.0 MWe (Medium), and 100.1 MWe and up (Large).



Observations: Unit Size and Technology Performances

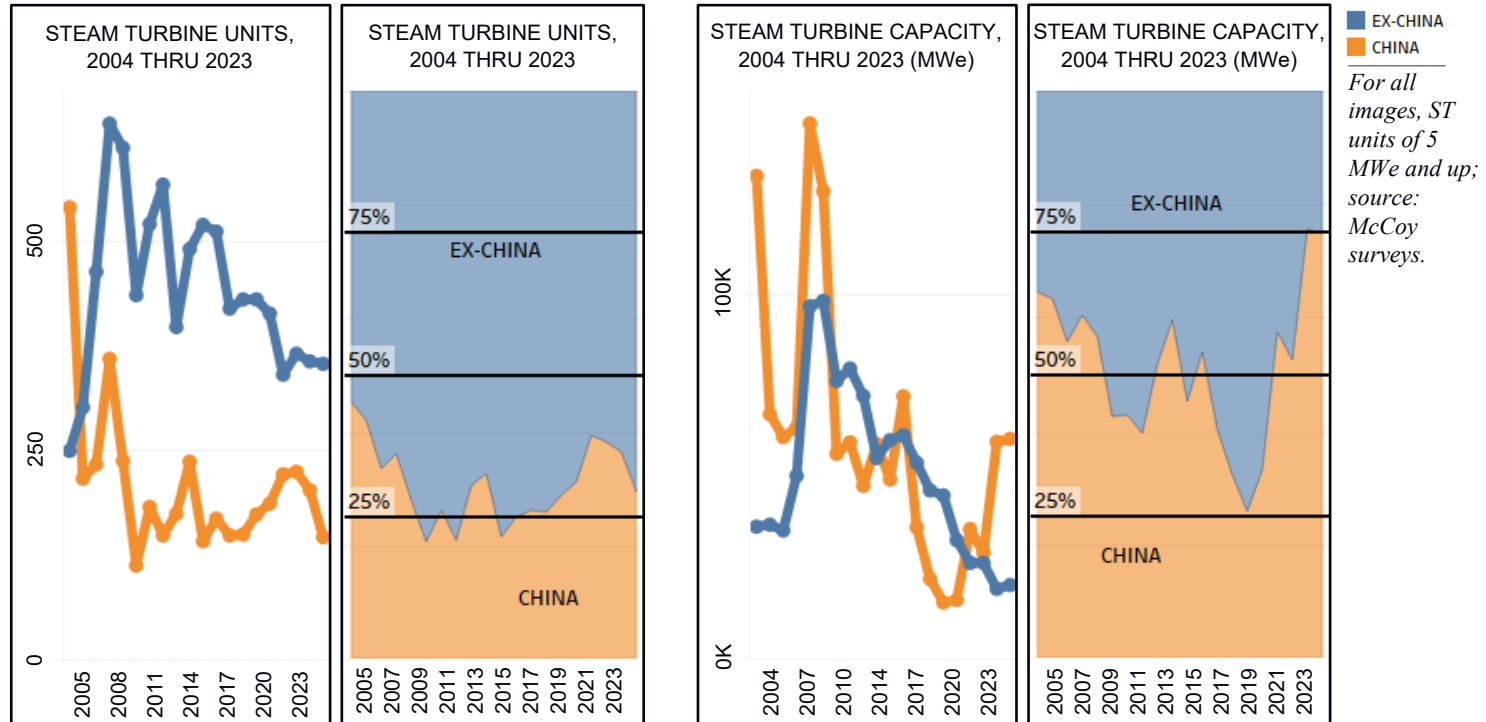
In 2023, unit volumes of all the three segments declined on-year; Medium unit volume fell to a 22-year low (image left). Capacity attributable to Large units rose in 2023 to a seven-year high (image middle left). Thermal Renewables and Fossil shares of overall unit volume ticked higher in 2023 (image middle right) while Fossil's share of capacity grew to 67%, the highest level since 2015 (image left).



For all images, ST units of 5 MWe and up; source: McCoy surveys.

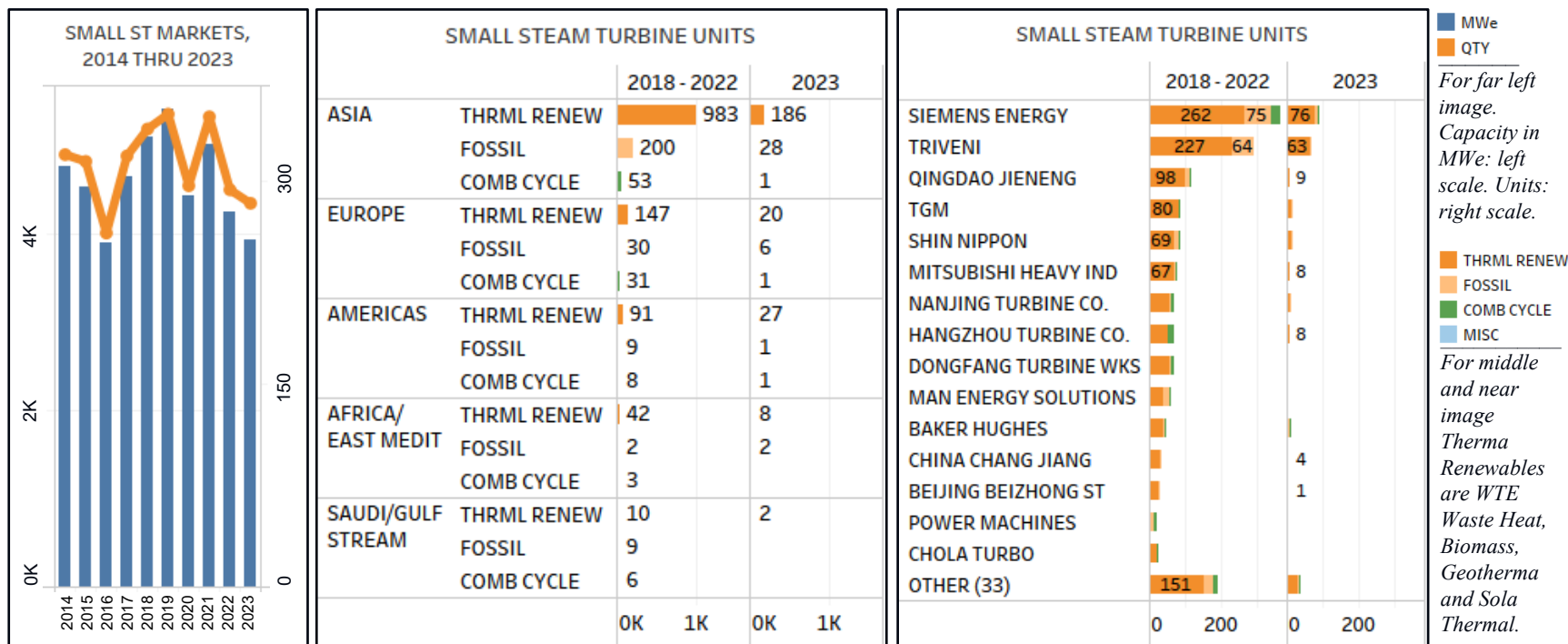
Observations: China v. Ex-China

In 2023, unit volumes inside China and Ex-China both fell on-year by 28% and 1% to 147 and 354 respectively (image left), pushing China's share down to 29% of the market (image middle left). Capacity demand in China and Ex-China grew 1% and 6% to 60.3 GWe and 20.3 GWe respectively (image middle right), pushing China's capacity share down marginally to 75% (image right).



Segment Analyses: Small Units (5.0-30.0 MWe)

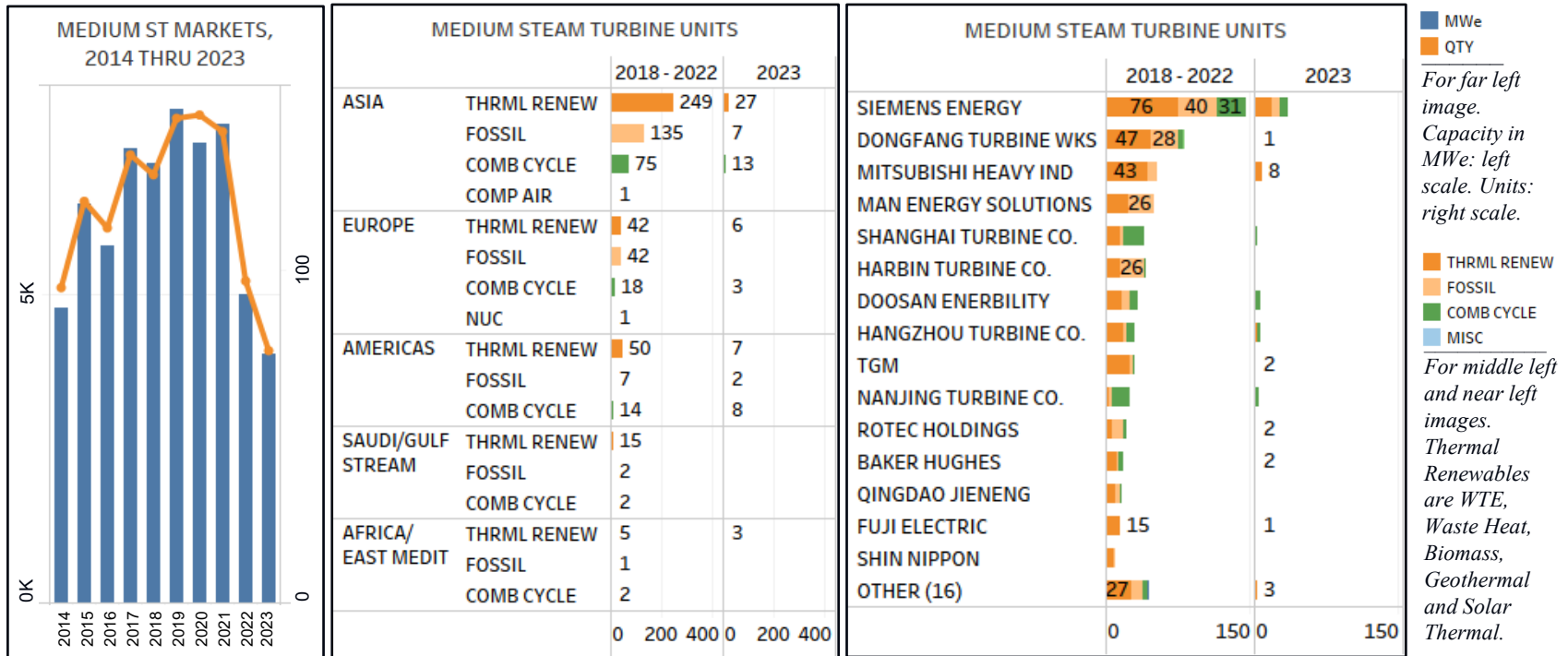
The markets for Small STs amounted to 3.9 GWe and 284 units in 2023, on-year declines of 7% and 3% respectively (image left). During the five years through 2022, Asia represented 76% of Small ST demand (image middle), Thermal Renewables 78%, and Siemens led all OEMs on unit volume of 361, share of 22% (image right). In 2023, Asia represented 76% of demand, Thermal Renewables 86%, and Siemens led on unit volume of 88, share of 31%. Triveni was second on share of 25%.



For all images, ST units of 5–30.0 MWe; source: McCoy surveys.

Segment Analyses: Medium Units (30.1-100.0 MWe)

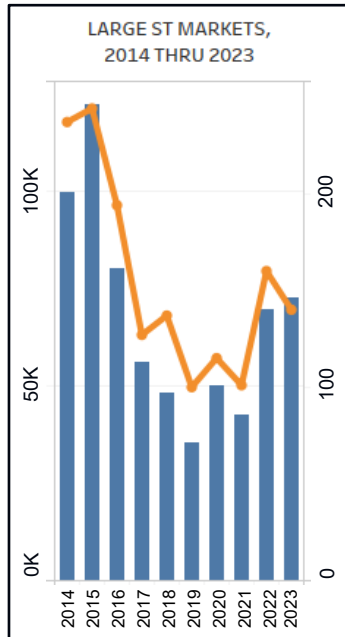
The markets for Medium STs amounted to 4.0 GWe and 76 units in 2023 (image left), on-year declines of 19% and 22% respectively. During the five years through 2022, Asia represented 70% of Medium ST demand (image middle), Thermal Renewables 55%, and Siemens led all OEMS on volume of 147, share of 22% (image right). In 2023, Asia represented 62% of Medium ST demand, Thermal Renewables 57%, and Siemens led on volume of 35 units, share of 46%. Mitsubishi Heavy was second on share of 11% (image right).



For all images, ST units of 30.1-100.0 MWe; source: McCoy surveys.

Segment Analyses: Large Units (100.1 MWe+)

The markets for Large STs amounted to 72.7 GWe and 140 units in 2023 (image left), up 4% and down 13% on-year respectively. During the five years through 2022, Asia represented 73% of Large ST demand (image middle), Fossil 46%, and Dongfang led all OEMs on volume of 108, share of 18% (image right). In 2023, Asia represented 81% of Large ST demand, Fossil 51%, and Dongfang led the segment on 33 units (image right). Harbin was second on 31 units.



| LARGE STEAM TURBINE UNITS | | 2018 - 2022 | 2023 |
|---------------------------|-------------|-------------|-------|
| ASIA | FOSSIL | 254 | 66 |
| | COMB CYCLE | 166 | 40 |
| | NUC | 20 | 5 |
| | THRML RENEW | 9 | 1 |
| | COMP AIR | | 1 |
| EUROPE | FOSSIL | 26 | 6 |
| | COMB CYCLE | 21 | 11 |
| | NUC | 4 | |
| | THRML RENEW | 3 | |
| AMERICAS | FOSSIL | 1 | |
| | COMB CYCLE | 53 | 3 |
| | THRML RENEW | 11 | 1 |
| AFRICA/ EAST MEDIT | COMB CYCLE | 19 | 6 |
| | NUC | 4 | |
| SAUDI/GULF STREAM | COMB CYCLE | 18 | |
| | THRML RENEW | 4 | |
| | | 0 300 | 0 300 |

| LARGE STEAM TURBINE UNITS | | 2018 - 2022 | 2023 |
|---------------------------|--|-------------|------|
| DONGFANG TURBINE WKS | | 40 67 | |
| HARBIN TURBINE CO. | | 81 | 26 |
| SHANGHAI TURBINE CO. | | 29 61 | 26 |
| SIEMENS ENERGY | | 69 20 | |
| GENERAL ELECTRIC | | 53 | 6 |
| MITSUBISHI POWER | | 36 | |
| DOOSAN ENERBILITY | | | |
| ROTEC HOLDINGS | | 15 | 5 |
| MAPNA TURBINE (TUGA) | | 12 | 3 |
| POWER MACHINES | | | 1 |
| BHEL | | 7 | 2 |
| TOSHIBA ENERGY SYSTEM.. | | | |
| ANSALDO ENERGIA | | 4 | |
| FUJI ELECTRIC | | | |
| MITSUBISHI HEAVY IND | | | 1 |
| OHTER (5) | | | |
| | | 0 100 0 | 100 |

■ MWe
■ QTY

For far left image.
Capacity in MWe: left scale. Units: right scale.

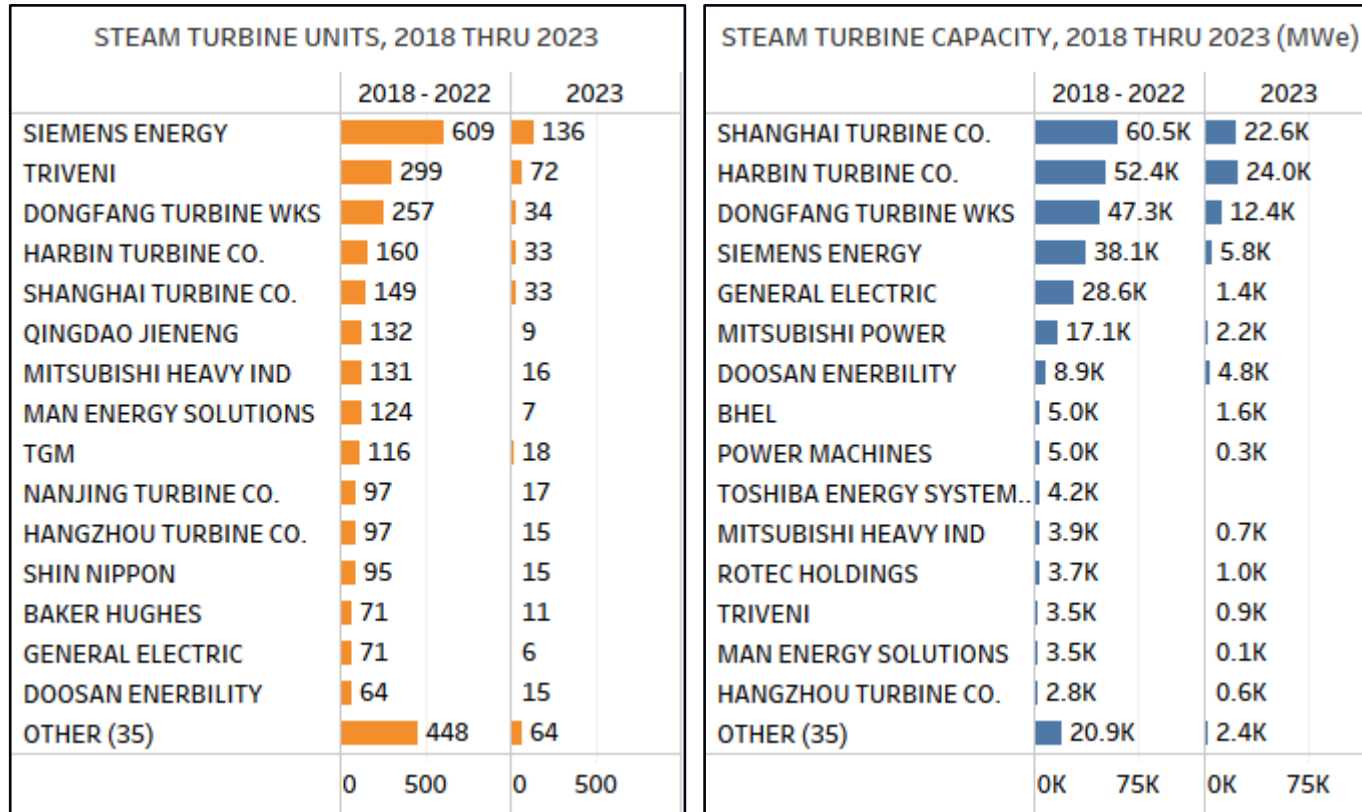
■ THRML RENEW
■ FOSSIL
■ COMB CYCLE
■ MISC

For middle left and near left images. Thermal
Renewables are WTE, Waste Heat, Biomass, Geothermal and Solar Thermal.

ST units of at least 100.1 MWe; source: McCoy surveys.

Overall Market Share Performance

For the five years through 2022, Siemens led the units market on share of 21% followed by Triveni on share of 10% (image left); Shanghai and Harbin were the capacity leaders on shares of 20% and 17% respectively (image right). For 2023, Siemens captured 27% of units, Triveni 14%, and by capacity, Harbin and Shanghai led on shares of 30% and 28% respectively.



(i) ST units of 5 MWe and up; source: McCoy surveys.

2023 Official League Tables – Technology Owner ⁽ⁱ⁾

| TOP 25 TECHNOLOGY OWNER | UNITS 2023 | MARKET SHARE | TOP 25 TECHNOLOGY OWNER | MWe 2023 | MARKET SHARE |
|-------------------------|---------------|-----------------|-------------------------|-------------|-----------------|
| SIEMENS ENERGY | 136 | 27.1% | HARBIN TURBINE CO. | 23,995 | 29.8% |
| TRIVENI | 72 | 14.4% | SHANGHAI TURBINE CO. | 22,570 | 28.0% |
| DONGFANG TURBINE WKS | 34 | 6.8% | DONGFANG TURBINE WKS | 12,352 | 15.3% |
| HARBIN TURBINE CO. | 33 | 6.6% | SIEMENS ENERGY | 5,813 | 7.2% |
| SHANGHAI TURBINE CO. | 33 | 6.6% | DOOSAN ENERBILITY | 4,782 | 5.9% |
| TGM | 18 | 3.6% | mitsubishi power | 2,228 | 2.8% |
| mitsubishi heavy ind | 17 | 3.4% | BHEL | 1,600 | 2.0% |
| NANJING TURBINE CO. | 17 | 3.4% | GENERAL ELECTRIC | 1,356 | 1.7% |
| DOOSAN ENERBILITY | 15 | 3.0% | ROTEC HOLDINGS | 955 | 1.2% |
| HANGZHOU TURBINE CO. | 15 | 3.0% | TRIVENI | 902 | 1.1% |
| SHIN NIPPON | 15 | 3.0% | mitsubishi heavy ind | 689 | 0.9% |
| BAKER HUGHES | 11 | 2.2% | HANGZHOU TURBINE CO. | 637 | 0.8% |
| mitsubishi power | 10 | 2.0% | MAPNA TURBINE (TUGA) | 495 | 0.6% |
| ORMAT TECHNOLOGIES | 10 | 2.0% | NANJING TURBINE CO. | 456 | 0.6% |
| QINGDAO JIENENG | 9 | 1.8% | TGM | 395 | 0.5% |
| MAN ENERGY SOLUTIONS | 7 | 1.4% | POWER MACHINES | 331 | 0.4% |
| ROTEC HOLDINGS | 7 | 1.4% | BAKER HUGHES | 227 | 0.3% |
| GENERAL ELECTRIC | 6 | 1.2% | SHIN NIPPON | 168 | 0.2% |
| KAWASAKI HEAVY IND | 5 | 1.0% | ORMAT TECHNOLOGIES | 111 | 0.1% |
| CHINA CHANG JIANG | 4 | 0.8% | KAWASAKI HEAVY IND | 108 | 0.1% |
| DE PRETTO INDUSTRIE | 4 | 0.8% | QINGDAO JIENENG | 103 | 0.1% |
| POWER MACHINES | 4 | 0.8% | MAN ENERGY SOLUTIONS | 73 | 0.1% |
| FINCANTIERI | 3 | 0.6% | DE PRETTO INDUSTRIE | 65 | 0.1% |
| JFE ENGINEERING | 3 | 0.6% | FUJI ELECTRIC | 64 | 0.1% |
| MAPNA TURBINE (TUGA) | 3 | 0.6% | CHINA CHANG JIANG | 49 | 0.1% |
| OTHER (5) | 10 | 2.0% | OTHER (5) | 120 | 0.1% |
| TOTAL | 501 | 100.0% | TOTAL | 80,643 | 100.0% |

(i) ST units of 5 MWe and up; source: McCoy surveys.

2023 Official League Tables – Manufacturer⁽ⁱ⁾

| TOP 25 'MANUFACTURER | UNITS 2023 | MARKET SHARE | TOP 25 'MANUFACTURER | MWe 2023 | MARKET SHARE |
|--------------------------|---------------|-----------------|--------------------------|-------------|-----------------|
| SIEMENS ENERGY | 136 | 27.1% | HARBIN TURBINE CO. | 23,995 | 29.8% |
| TRIVENI | 72 | 14.4% | SHANGHAI TURBINE CO. | 22,570 | 28.0% |
| DONGFANG TURBINE WKS | 34 | 6.8% | DONGFANG TURBINE WKS | 12,352 | 15.3% |
| SHANGHAI TURBINE CO. | 33 | 6.6% | SIEMENS ENERGY | 5,813 | 7.2% |
| HARBIN TURBINE CO. | 33 | 6.6% | DOOSAN ENERBILITY | 4,034 | 5.0% |
| NANJING TURBINE CO. | 17 | 3.4% | mitsubishi power | 2,228 | 2.8% |
| TGM TURBINAS | 16 | 3.2% | BHEL | 1,600 | 2.0% |
| MHI COMPRESSOR (MCO) | 16 | 3.2% | GE POWER | 1,356 | 1.7% |
| SHIN NIPPON | 15 | 3.0% | URAL TURBINE WORKS (UTW) | 955 | 1.2% |
| HANGZHOU TURBINE CO. | 15 | 3.0% | TRIVENI | 902 | 1.1% |
| BAKER HUGHES | 11 | 2.2% | DOOSAN SKODA POWER | 748 | 0.9% |
| ORMAT TECHNOLOGIES | 10 | 2.0% | MHI COMPRESSOR (MCO) | 674 | 0.8% |
| mitsubishi power | 10 | 2.0% | HANGZHOU TURBINE CO. | 637 | 0.8% |
| DOOSAN SKODA POWER | 10 | 2.0% | MAPNA TURBINE (TUGA) | 495 | 0.6% |
| QINGDAO JIENENG | 9 | 1.8% | NANJING TURBINE CO. | 456 | 0.6% |
| URAL TURBINE WORKS (UTW) | 7 | 1.4% | TGM TURBINAS | 358 | 0.4% |
| MAN ENERGY SOLUTIONS | 6 | 1.2% | POWER MACHINES | 319 | 0.4% |
| GE POWER | 6 | 1.2% | BAKER HUGHES | 227 | 0.3% |
| KAWASAKI HEAVY IND | 5 | 1.0% | SHIN NIPPON | 168 | 0.2% |
| DOOSAN ENERBILITY | 5 | 1.0% | ORMAT TECHNOLOGIES | 111 | 0.1% |
| DE PRETTO INDUSTRIE | 4 | 0.8% | KAWASAKI HEAVY IND | 108 | 0.1% |
| CHINA CHANG JIANG | 4 | 0.8% | QINGDAO JIENENG | 103 | 0.1% |
| TURBIMAQ | 3 | 0.6% | DE PRETTO INDUSTRIE | 65 | 0.1% |
| POWER MACHINES | 3 | 0.6% | FUJI ELECTRIC | 64 | 0.1% |
| MAPNA TURBINE (TUGA) | 3 | 0.6% | MAN ENERGY SOLUTIONS | 57 | 0.1% |
| OTHER (10) | 18 | 3.6% | OTHER (10) | 249 | 0.3% |
| TOTAL | 501 | 100.0% | TOTAL | 80,643 | 70.2% |

(i) ST units of 5 MWe and up; source: McCoy surveys.